

# FY 2017 Second Quarter Earnings Call

**April 28, 2017** 

Improving the experience of a world in motion

### Forward looking statement



Adient has made statements in this document that are forward-looking and, therefore, are subject to risks and uncertainties. All statements in this document other than statements of historical fact are statements that are, or could be, deemed "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In this document, statements regarding Adient's future financial position, sales, costs, earnings, cash flows, other measures of results of operations, capital expenditures or debt levels and plans, objectives, outlook, targets, guidance or goals are forward-looking statements. Words such as "may," "will," "expect," "intend," "estimate," "anticipate," "should," "forecast," "project" or "plan" or terms of similar meaning are also generally intended to identify forward-looking statements. Adient cautions that these statements are subject to numerous important risks, uncertainties, assumptions and other factors, some of which are beyond Adient's control, that could cause Adient's actual results to differ materially from those expressed or implied by such forward-looking statements, including, among others, risks related to: the ability of Adient to meet debt service requirements, the ability and terms of financing, general economic and business conditions, the strength of the U.S. or other economies, automotive vehicle production levels, mix and schedules, energy and commodity prices, the availability of raw materials and component products, currency exchange rates, and cancellation of or changes to commercial arrangements. A detailed discussion of risks related to Adient's business is included in the section entitled "Risk Factors" in Adient's Annual Report on Form 10-K for the fiscal year ended September 30, 2016 filed with the SEC on November 29, 2016 and quarterly reports on Form 10-Q filed with the SEC, available at www.sec.gov. Potential investors and others should consider these factors in evaluating the forward-looking statements and should not place undue reliance

In addition, this document includes certain projections provided by Adient with respect to the anticipated future performance of Adient's businesses. Such projections reflect various assumptions of Adient's management concerning the future performance of Adient's businesses, which may or may not prove to be correct. The actual results may vary from the anticipated results and such variations may be material. Adient does not undertake any obligation to update the projections to reflect events or circumstances or changes in expectations after the date of this document or to reflect the occurrence of subsequent events. No representations or warranties are made as to the accuracy or reasonableness of such assumptions or the projections based thereon.

This document also contains non-GAAP financial information because Adient's management believes it may assist investors in evaluating Adient's on-going operations. Adient believes these non-GAAP disclosures provide important supplemental information to management and investors regarding financial and business trends relating to Adient's financial condition and results of operations. Investors should not consider these non-GAAP measures as alternatives to the related GAAP measures. A reconciliation of non-GAAP measures to their closest GAAP equivalent is included in the appendix. Reconciliations of non-GAAP measures related to FY2017 guidance have not been provided due to the unreasonable efforts it would take to provide such reconciliations.

### Agenda



Introduction

Mark Oswald

**Executive Director, Global Investor Relations** 

Second quarter highlights **Bruce McDonald** 

**Chairman and Chief Executive Officer** 

Financial review

Jeffrey Stafeil

**Executive Vice President and Chief Financial Officer** 

Q&A



### **Highlights**



- > Strong Q2 results delivered earnings growth and margin expansion, building on ADNT's positive momentum
  - $-\hspace{1em}$  Adjusted-EBIT increased 12% to \$334M (margin of 7.9%, up 100 bps)  $^{1}$
  - Adjusted-EPS increased 16% to \$2.50 <sup>1</sup>
  - Net debt of \$2.6B and net leverage of 1.64x at March 31, 2017 <sup>1</sup>
- > Full year expectations increased for adjusted-EBIT and FCF





- > Announced plans to collaborate with Boeing to explore commercial aircraft seating and interiors solutions
  - The global aircraft Interiors market is profitable with attractive growth rates
  - Leverages our world class capabilities to grow beyond the automotive industry
  - ADNT's initial focus will be on complex, high-margin business class cabin seating

Q2 2017 Earnings / April 2017

### **Highlights**

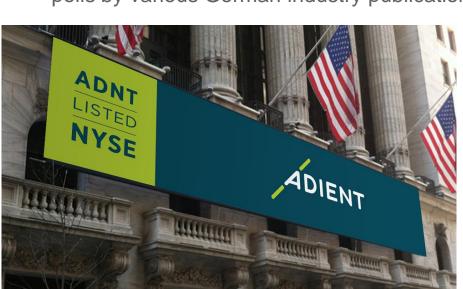


#### > Auto Shanghai 2017

- Debuted the Integrated Luxury Seat combining contemporary and advanced features and functions, offering a luxurious look and feel to high-end passengers
- Showcased "Luxury by Design" concept a wide range of production-ready seating solutions in comfort, trim, user interface and distinctive aesthetics



 RECARO Automotive Seating achieved four top spots in 2017 readers' choice polls by various German industry publications







- > Continued focus on enhancing shareholder value:
  - Declared the company's first quarterly dividend of \$0.275 per ordinary share; dividend paid on April 20, 2017
  - ADNT's Board of Directors approved a \$250 million share repurchase program; intended to primarily offset dilution from equity based compensation plans (other modest & opportunistic repurchases possible)
  - Prepaid \$100 million of the \$1.5 billion Term Loan during the quarter

### FY17 Q2 key product launches



#### Strengthening our leading position across customers, segments, and regions...



Range Rover Evoque



Mitsubishi Pajero



Nissan Rogue
United States



Nissan Patrol Japan



Renault Clio Slovenia



Nissan Caravan Japan



VW Romania



Land Rover Sport
Brazil

### **Current operating environment**



- > Global production outlook fairly stable
  - Near-term adjustments in U.S. (primarily passenger cars)
- > Strong growth in unconsolidated joint ventures
- > Growth initiatives gaining momentum
  - Solid progress with adjacent market opportunities (e.g. aircraft seating)
- > Margin expansion initiatives ahead of schedule
- > Rising commodity prices and strong USD; both reflected in ADNT's updated guidance
- > Strong cash performance driving shareholder friendly actions (dividend, debt paydown & share repurchase program)



# ADNT's strong first half results provide a firm foundation to deliver our commitments in 2017 and beyond



### FY2017 Q2 key financials





C millions avant novabovo data		As Reported					
\$ millions, except per share data	F	Y17 Q2	F	Y16 Q2			
Reported revenue	\$	4,212	\$	4,298			
EBIT	\$	286	\$	86			
Margin		6.8%		2.0%			
EBITDA		N/A		N/A			
Margin							
Memo: Equity Income <sup>2</sup>	\$	91	\$	77			
Tax Expense	\$	37	\$	838			
ETR		14.6%		1022.0%			
Net Income	\$	192	\$	(779)			
EPS Diluted	\$	2.04	\$	(8.31)			

As Adjusted <sup>1</sup>										
<b>/</b> )										
2%										
2%										
0%										
7%										
5%										
5%										

<sup>1 –</sup> On an adjusted basis, which includes certain pro forma adjustments for FY16; see appendix for detail and reconciliation to U.S. GAAP

<sup>2 -</sup> Equity income included in EBIT & EBITDA

#### Revenue – consolidated & unconsolidated



- > Consolidated sales challenged in the near-term resulting from capital constraints in prior years (pre-2016)
  - FX and volume headwinds primary drivers of y-o-y decrease
- > Strong growth continued in ADNT's unconsolidated JVs
  - Adjusting for foreign exchange, unconsolidated seating revenue grew > 2x production growth during the quarter
  - Yanfeng continues to de-emphasize low-margin cockpit sales



#### **Unconsolidated Seating**



#### **Unconsolidated Interiors**



#### **Regional Performance**

(consolidated sales y-o-y growth by region)

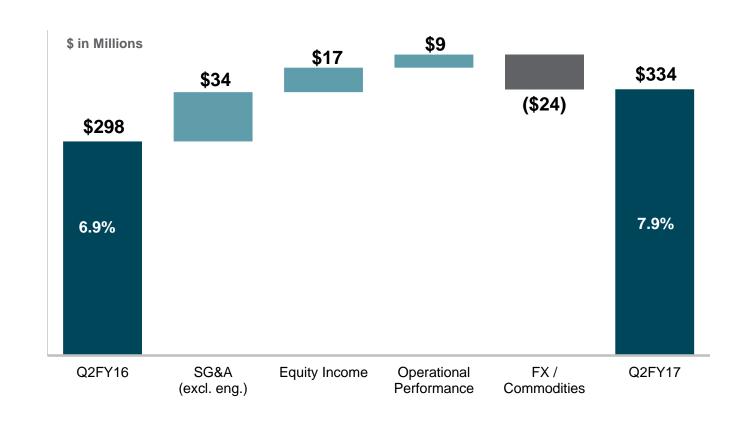
	Adjusted <sup>1</sup> FY17 Q2
N. America	-9%
Europe	5%
Asia & China	8%

1 – Growth rates at constant foreign exchange

### **EBIT & Adjusted-EBIT**



- > Adj-EBIT expanded to \$334M, up \$36M y-o-y
  - Seating up 11% y-o-y to \$312M
  - Interiors up 29% y-o-y to \$22M
- > Primary drivers:
  - SG&A improvement reflecting the benefits of restructuring actions and lower corporate expenses
  - Increase in equity income
  - Improved operational results
- > Material economics (steel) partially offset the overall improvements



On an adjusted basis, which includes certain pro forma adjustments for FY16; see appendix for detail and reconciliation to U.S. GAAP

### Effective tax rate



- > Q2 and first half 2017 effective tax rate running higher vs. original plan (14-15% vs 10-12%)
  - Geographic composition of profits primary driver (U.S. represents a larger share of profit vs. original expectations)
  - Rate on consolidated operations expected at just under 20%; China income is shown in financials net of tax
- > Several tax planning initiatives underway to reduce the rate
  - Actions require proper sequencing to maximize benefit
  - 2017 pro forma rate estimated to be about 3-5 pts. lower if identified actions were fully implemented at the start of the year
- > Rate in 2018 expected to be closer to our original 2017 expectations



### Cash flow & debt 1



#### Free Cash Flow (1)

		FY17 /	Actu	al
(in \$ millions)	Q2	FY17	<u>H</u>	1 FY17
Adjusted EBITDA	\$	423	\$	800
(-) Interest Expense		(33)		(68)
(-) Taxes		(47)		(66)
(-) Restructuring (Cash)		(39)		(90)
(+/-) Change in Trade Working Capital		(85)		(236)
(+/-) Net Equity in Earnings		(66)		(145)
(+/-) Other <sup>2</sup>		3		(52)
Operating Cash flow	\$	156	\$	143
(-) CapEx		(95)		(302)
(+) Cash from Johnson Controls International		87		315
Adjusted Free Cash flow	\$	148	\$	156

- > Prepaid \$100M of the \$1.5B term loan
- > Net leverage of 1.64x at March 31, 2017; expect to be ~1.5x at year-end

#### Net Debt and Net Leverage (1)

(in \$ millions)	2017		ember 30 2016
Cash	\$ 729	\$	550
Total Debt	3,352		3,521
Net Debt	\$ 2,623	\$	2,971
Pro-forma Adjusted EBITDA (last twelve months)	1,602		1,524
Net Leverage	L.64x	1.95x	

> Final "true up" received from JCI; primarily represents working capital reimbursements plus approximately \$30-40M for CapEx payments

**Debt** 

<sup>1 –</sup> See appendix for detail and reconciliation to U.S. GAAP

<sup>2 -</sup> Other includes Becoming ADNT and Pension

### Looking forward: FY2017 guidance



	Updated Guidance	Memo: Prior guidance	Negatively impacted by foreign
Revenue	\$16.15 - \$16.25 billion	\$16.8 - \$17.0 billion	exchange, and near-term production adjustments
ADJ. EBIT	\$1.24 - \$1.26 billion	\$1.15 - \$1.20 billion	Strong operating performance driving higher earnings despite lower sales
Depreciation & Amortization	~\$375 million	~\$400 million	Tilgrier earriings despite lower sales
Interest Expense	\$140 million	\$145 million	
Effective Tax Rate	14% - 15%	10% - 12%	
ADJ. Net Income	\$875 - \$900 million	\$850 - \$900 million	
Capital Expenditures	\$575 - \$600 million	\$545 - \$575 million	Increase in free cash flow driven by timing of cash restructuring and becoming Adient costs, solid operating
Free Cash Flow	~\$400 million	\$250 million	performance (including working capital management) and slightly higher equity dividends

Reconciliations of non-GAAP measures related to FY2017 guidance have not been provided due to the unreasonable efforts it would take to provide such reconciliations

### Adient's Key Investment Thesis



#### MARKET POSITION

- > Broadest and most complete range of seating products
- Unparalleled customer diversity
   — market leadership in North America, Europe and China (unique and longstanding position in China through JV structure); support all major automakers (190+ active platforms)

#### EARNINGS GROWTH

- Lean and improving cost structure (targeting restructuring actions in process)
- > Upward trend in profitability expected to continue; ~200 bps margin improvement expected over the midterm

#### CASH GENERATION

- > Proven record of generating substantial cash flow
- Cash generation will enable Adient to transition from a levered company to an investment grade company while enhancing shareholder value through a competitive dividend
- Cash generation will support Adient's profitable growth strategy (organic & inorganic)



#### **Non-GAAP** financial measurements



- > Adjusted EBIT, Adjusted EBIT margin, Pro-forma adjusted EBIT, Pro-forma adjusted EBIT margin, Pro-forma adjusted EBITDA, Adjusted effective tax rate, Adjusted net income attributable to Adient, Pro-forma adjusted net income attributable to Adient, Adjusted earnings per share, Free cash flow, Net debt, Net leverage as well as other measures presented on an adjusted basis are not recognized terms under GAAP and do not purport to be alternatives to the most comparable GAAP amounts. Since all companies do not use identical calculations, our definition and presentation of these measures may not be comparable to similarly titled measures reported by other companies.
- > Adjusted EBIT, Adjusted EBIT margin, Pro-forma adjusted EBIT, Pro-forma adjusted EBIT margin, Pro-forma adjusted EBITDA, Adjusted effective tax rate, Adjusted net income attributable to Adient, Pro-forma adjusted net income attributable to Adient, Adjusted earnings per share and Free cash flow are measures used by management to evaluate the operating performance of the company and its business segments to forecast future periods.
  - Adjusted EBIT is defined as income before income taxes and noncontrolling interests excluding net financing charges, restructuring, impairment and related costs, purchase accounting amortization, transaction gains/losses, expenses associated with becoming an independent company, other significant non-recurring items, and net mark-to-market adjustments on pension and postretirement plans. General corporate and other overhead expenses are allocated to business segments in determining Adjusted EBIT. Adjusted EBIT margin is Adjusted EBIT as a percentage of net sales.
  - Pro-forma adjusted EBIT is defined as Adjusted EBIT excluding pro-forma IT dis-synergies as a result of higher stand-alone IT costs as compared to allocated IT costs under our former parent. Pro-forma adjusted EBIT margin is Pro-forma adjusted EBIT as a percentage of net sales.
  - Pro-forma adjusted EBITDA is defined as Pro-forma adjusted EBIT excluding depreciation and stock based compensation.
  - Adjusted effective tax rate is defined as adjusted income tax provision as a percentage of adjusted income before income taxes.
  - Adjusted net income attributable to Adient is defined as net income attributable to Adient excluding restructuring, impairment and related costs, purchase accounting
    amortization, transaction gains/losses, Becoming Adient/separation costs, other significant non-recurring items, net mark-to-market adjustments on pension and postretirement
    plans, and the tax impact of these items.
  - Pro-forma adjusted net income attributable to Adient is defined as Adjusted net income attributable to Adient excluding pro-forma IT dis-synergies as a result of higher standalone IT costs as compared to allocated IT costs under our former parent, pro-forma interest expense that Adient would have incurred had it been a stand-alone company, the
    tax impact of these items and the pro-forma impact of the tax rate had Adient been operating as a stand-alone company domiciled in its current jurisdiction.
  - Free cash flow is defined as cash from operating activities plus payments from our former parent (related to reimbursements for cash management actions and capital expenditures), less capital expenditures.
  - Management uses these measures to evaluate the performance of ongoing operations separate from items that may have a disproportionate impact on any particular period.
     These measures are also used by securities analysts, institutional investors and other interested parties in the evaluation of companies in our industry
- > Net debt is calculated as gross debt less cash and cash equivalents.
- > Net leverage is calculated as net debt divided by last twelve months (LTM) pro-forma adjusted-EBITDA.

# Non-GAAP reconciliations EBIT, Pro-forma Adjusted EBITDA



			FY16 A	Actual		FY17	7 Actual	Last Twelve Months End			
(in \$ millions)	04 EV1E	O1 EV16	O2 EV16	O3 EV16	04 EV16	O1 FV17	O2 EV17	Actual	Actual	Actual	Actual
(in \$ millions)	Q4 FY15	Q1 FY16	Q2 FY16	Q3 FY16	Q4 FY16	Q1 FY17	Q2 FY17	Jun '16	Sep '16	Dec '16	Mar '17
Net income attributable to Adient	\$ (116)	\$ 137	\$ (779)	\$ (14)	\$ (877)	\$ 149	\$ 192	\$ (772	) \$ (1,533)	\$ (1,521)	\$ (550)
Income attributable to noncontrolling interests	13	17	23	21	23	22	24	74	84	89	90
Income Tax Provision	284	53	838	136	812	28	37	1,311	1,839	1,814	1,013
Financing Charges	1	2	4	2	14	35	33	9	22	55	84
Earnings before interest and income taxes	\$ 182	\$ 209	\$ 86	\$ 145	\$ (28)	\$ 234	\$ 286	\$ 622	\$ 412	\$ 437	\$ 637
Separation costs (1)	-	60	72	122	115	10	-	254	369	319	247
Becoming Adient (1) (9)	-	-	-	-	-	15	23	-	-	15	38
Purchase accounting amortization (2)	9	9	10	9	9	10	9	37	37	38	37
Restructuring related charges (3) (9)	4	4	3	3	4	8	10	14	14	18	25
Other items <sup>(4) (9)</sup>	(7)	(21)	(35)	(22)	(1)	13	-	(85	(79)	(45)	(10)
Restructuring and impariment costs (5)	182	-	169	75	88	-	6	426	332	332	169
Pension mark-to-market (6)	6	-	-	-	110	-	-	6	110	110	110
Gain on business divestiture	(137)	-	-	-	-	-	-	(137	-	-	-
Adjusted EBIT	\$ 239	\$ 261	\$ 305	\$ 332	\$ 297	\$ 290	\$ 334	\$ 1,137	\$ 1,195	\$ 1,224	\$ 1,253
Pro-forma IT dis-synergies <sup>(8)</sup>	(6)	(6)	(7)	(6)	(7)	-	-	(25	(26)	(20)	(13)
Pro-forma Adjusted EBIT	\$ 233	\$ 255	\$ 298	\$ 326	\$ 290	\$ 290	\$ 334	\$ 1,112	\$ 1,169	\$ 1,204	\$ 1,240
Stock based compensation (7)	(4)	1	5	14	8	4	11	16	28	31	37
Depreciation	77	82	81	77	87	83	78	317	327	328	325
Pro-forma Adjusted EBITDA	\$ 306	\$ 338	\$ 384	\$ 417	\$ 385	\$ 377	\$ 423	\$ 1,445	\$ 1,524	\$ 1,563	\$ 1,602

- 1. Reflects incremental expenses associated with becoming an independent company and expenses associated with the separation from JCI.
- 2. Reflects amortization of intangible assets including those related to the YFAI joint venture recorded within equity income.
- 3. Reflects restructuring related charges for costs that are directly attributable to restructuring activities, but do not meet the definition of restructuring under ASC 420.
- 4. First quarter 2017 primarily consists of \$12M of initial funding of the Adient foundation. Also Reflects a first quarter 2016 \$13 million favorable settlement, second quarter 2016 \$14 million favorable legal settlement. Also reflected is a multi-employer pension credit associated with the removal of costs for pension plans that remained with the former Parent in the amount of \$8 million, \$7 million, \$8 million and \$1 million in the first, second, third and fourth quarters of 2016, respectively.
- 5. Reflects qualified restructuring charges for costs that are directly attributable to restructuring activities and meet the definition of restructuring under ASC 420.
- 6. Reflects net mark-to-market adjustments on pension and postretirement plans.
- 7. Stock based compensation excludes \$2 million and \$5 million of expense in the first and second quarters of 2017, respectively, which is included with the costs associated with becoming an independent company (Becoming Adient costs) discussed above.
- 8. Pro-forma amounts include IT dis-synergies as a result of higher stand-alone IT costs as compared to allocated IT costs under JCI, interest expense that Adient would have incurred had it been a stand-alone company and the impact of the tax rate had Adient been operating as a stand-alone company domiciled in its current jurisdiction.
- 9. During the second quarter of fiscal 2017, Adient decided to reclassify certain Becoming Adient costs into other reconciling categories in calculating Adjusted EBIT. As a result, Becoming Adient costs related to prior periods decreased by \$16 million and restructuring related items and other items increased by \$3 million, and \$13 million, respectively. This change did not impact the Adjusted EBIT numbers for any prior periods.

# Non-GAAP reconciliations Adjusted Net Income



Adjusted Diluted FPS

#### **Adjusted Net Income**

Adjusted Net Income					Adjusted Diluted EPS					
	Thre	ee Mon	iths E ch 31	nded		Th	ree Moi	nths E		
(in \$ millions)	20			016		2	2017		2016	
Net income attributable to Adient	\$	192	\$	(779)	Diluted earnings per share as reported	\$	2.04	\$	(8.31)	
Separation costs <sup>(1)</sup>		-		72	Separation costs (1)		-		0.77	
Becoming Adient (1)		23		-	Becoming Adient (1)		0.24		-	
Purchase accounting amortization (2)		9		10	Purchase accounting amortization (2)		0.10		0.11	
Restructuring related charges <sup>(3)</sup>		10		3	Restructuring related charges (3)		0.11		0.03	
Other items <sup>(4)</sup>		-		(35)	Other items <sup>(4)</sup>		-		(0.37)	
Restructuring and impairment costs (5)		6		169	Restructuring and impairment costs (5)		0.06		1.80	
Tax impact of above adjustments and one time tax items		(5)		773	Tax impact of above adjustments and one time tax items		(0.05)		8.24	
Adjusted net income attributable to Adient	\$	235	\$	213	Adjusted diluted earnings per share	\$	2.50	\$	2.27	
Pro-forma IT dis-synergies <sup>(6)</sup>		-		(7)	Pro-forma IT dis-synergies <sup>(6)</sup>		-		(0.07)	
Pro-forma net financing charges <sup>(6)</sup>		-		(32)	Pro-forma net financing charges (6)		-		(0.34)	
Tax impact of above pro-forma adjustments		-		8	Tax impact of above pro-forma adjustments		-		0.09	
Pro-forma effective tax rate adjustment (6)		-		20	Pro-forma effective tax rate adjustment <sup>(6)</sup>		-		0.20	

- 1. Reflects incremental expenses associated with becoming an independent company and expenses associated with the separation from JCI.
- 2. Reflects amortization of intangible assets including those related to the YFAI joint venture recorded within equity income.

Pro-forma Adjusted net income attributable to Adient

- 3. Reflects restructuring related charges for costs that are directly attributable to restructuring activities, but do not meet the definition of restructuring under ASC 420.
- 4. Reflects a second quarter 2016 \$22 million favorable settlements from prior year business divestitures and a \$6 million favorable legal settlement. Also reflected is a multi-employer pension credit associated with the removal of costs for pension plans that remained with JCl in the amount of \$7 million in the first quarter of 2016.

Pro-forma Adjusted diluted earnings per share

- 5. Reflects qualified restructuring charges for costs that are directly attributable to restructuring activities and meet the definition of restructuring under ASC 420.
- 6. Pro-forma amounts include IT dis-synergies as a result of higher stand-alone IT costs as compared to allocated IT costs under JCI, interest expense that Adient would have incurred had it been a stand-alone company and the impact of the tax rate had Adient been operating as a stand-alone company domiciled in its current jurisdiction.

#### Non-GAAP reconciliations Free Cash Flow



	Th	ree Mor Mare	nded	S	ded			
(in \$ millions)	2	2017		2016		017	2	2016
Operating cash flow	\$	156	\$	204	\$	143	\$	294
Less: Capital expenditures		(95)		(78)		(302)		(186)
Cash from former parent		87		-		315		-
Adjusted Free cash flow	\$	148	\$	126	\$	156	\$	108

Adjusted EBITDA to Free Cash Flow							
			onths		Months		
		arch 31	Ended March				
(in \$ millions)		2	2017	2	2017		
Adjusted EBITDA		\$	423	\$	800		
Less: Interest Expense			(33)		(68)		
Less: Taxes			(47)		(66)		
Less: Restructuring (cash)			(39)		(90)		
Change in trade working ca	pital		(85)		(236)		
Less: Net Equity in Earnings	5		(66)		(145)		
Other			3		(52)		
Operating cash flow		\$	156	\$	143		
Less: capital expenditures			(95)		(302)		
Cash from former parent			87		315		
Adjusted Free cash flow		\$	148	\$	156		

# Non-GAAP reconciliations Net Debt and Adjusted Equity Income

## ADIENT

#### **Net Debt and Net Leverage**

(in \$ millions)	2017	ember 30 2016
Cash <sup>(1)</sup>	\$ 729	\$ 550
Total Debt <sup>(2)</sup>	3,352	3,521
Net Debt	\$ 2,623	\$ 2,971
Pro-forma Adjusted EBITDA (last twelve months)	1,602	1,524
Net Leverage	1.64x	1.95x

#### **Adjusted Equity Income**

Three	Moi	nths	End	led
-------	-----	------	-----	-----

	March 31						
(in \$ millions)	20	017	2016				
Equity income as reported	\$	91	\$	77			
Purchase accounting amortization (3)		5		5			
Adjusted equity income	\$	96	\$	82			

<sup>1.</sup> Cash at September 30, 2016 is pro-forma cash based on the preliminary funding of Adient's opening cash balance on October 31, 2016.

<sup>2.</sup> Total debt at September 30, 2016 has been revised to include debt issuance costs as a reduction of the carrying amount of the debt in accordance with ASU 2015-03, which was adopted retrospectively by the company in Q1 2017.

<sup>3.</sup> Reflects amortization of intangible assets including those related to the YFAI joint venture recorded within equity income.

### **Non-GAAP** reconciliations Adjusted Income before Income Taxes, Financing Charges, and Segment Adjusted ADIENT



Three Months Ended

March 31

2016

281

298

17

2017

312

22

#### **Adjusted Income before Income Taxes**

Three Months Ended March 31											
2016											
mpact Effective tax rate		Income	e before Income Taxes	Тах	impact	Effective tax rate					
37	14.6%	\$	82	\$	838	*					

Three Months Ended March 21

(111 \$ 11111110113)	2017					2010					
	Income before	e Income Taxes	Tax imp	act I	Effective tax rate	Income before Income	axes	Tax i	mpact	Effective tax rate	
As reported	\$	253	\$	37	14.6%	\$	82	\$	838	*	
Adjustments, including prior year pro-forma impacts		48		5	10.4%		180		(801)	*	
As adjusted	\$	301	\$	42	14.0%	\$	262	\$	37	14.0%	

2017

(in \$ millions)

#### **Financing Charges** Adjusted EBIT/Pro-forma adjusted EBIT by segment Three Months Ended March 31 (in \$ millions) 2016 (in \$ millions) Net financing charges as reported Seating (includes 2016 pro-forma IT dis-synergies) \$ Pro-forma net financing charges (1) Interiors 32 Pro-forma adjusted net financing charges

<sup>\*</sup> Measure not meaningful

<sup>1.</sup> Pro-forma amounts include IT dis-synergies as a result of higher stand-alone IT costs as compared to allocated IT costs under JCI, interest expense that Adient would have incurred had it been a stand-alone company and the impact of the tax rate had Adient been operating as a stand-alone company domiciled in its current jurisdiction.

### **Prior Period Results**



	FY16 Actual			FY17	Actual	Last Twelve Months Ended					
	Actual Q4 FY15	Q1 FY16	Q2 FY16	Q3 FY16	Q4 FY16	Q1 FY17	Q2 FY17	Actual Jun '16	Actual Sep '16	Actual Dec '16	Actual Mar '17
Sales (\$Bils.)	\$ 4,162	\$ 4,233	\$ 4,298	\$ 4,362	\$ 3,944	\$ 4,038	\$ 4,212	\$ 17,055	\$ 16,837	\$ 16,642	\$ 16,556
Adjusted EBIT	233	255	298	326	290	290	334	1,112	1,169	1,204	1,240
% of Sales	5.60%	6.02%	6.93%	7.47%	7.35%	7.18%	7.93%	6.52%	6.94%	7.23%	7.49%
Adjusted EBITDA % of Sales	306	338	384	417	385	377	423	1,445	1,524	1,563	1,602
	7.35%	7.98%	8.93%	9.56%	9.76%	9.34%	10.04%	8.47%	9.05%	9.39%	9.68%
Adj Equity Income	75	99	82	94	102	106	96	350	377	384	398
Adj EBIT Excl Equity % of Sales	158	156	216	232	188	184	238	762	792	820	842
	3.80%	3.69%	5.03%	5.32%	4.77%	4.56%	5.65%	4.47%	4.70%	4.93%	5.09%
Adj EBITDA Excl Equity	231	239	302	323	283	271	327	1,095	1,147	1,179	1,204
% of Sales	5.55%	5.65%	7.03%	7.40%	7.18%	6.71%	7.76%	6.42%	6.81%	7.08%	7.27%